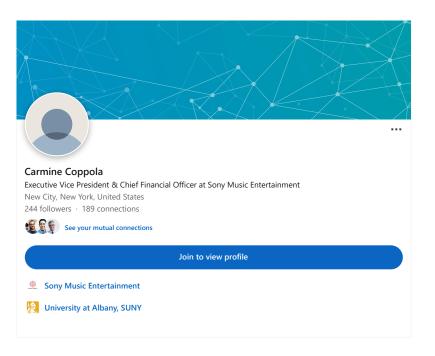
Exhibit 35





Experience

Sony Music Entertainment

33 years 1 month

Executive Vice President & Chief Financial Officer

Apr 2017 - Present $\,\cdot\, 6$ years 10 months Greater New York City Area

EVP Global Finance

Apr 2011 - Mar 2017 · 6 years Greater New York City Area

EVP & CFO, International and EVP & Controller, Global Finance

Jan 2001 - Mar 2011 \cdot 10 years 3 months Greater New York City Area

SVP US Finance & Operations

Jan 1991 - Dec 2001 · 11 years Greater New York City Area

Education

University at Albany, SUNY

1982 - 1985

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